



DEPARTMENT OF THE ARMY

U.S. Army Corps of Engineers
WASHINGTON, D.C. 20314-1000

REPLY TO
ATTENTION OF:

CECG (5-1)

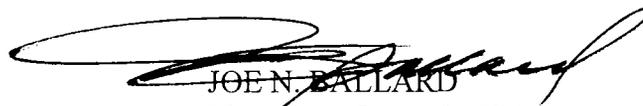
29 June 2000

**MEMORANDUM FOR COMMANDERS, MAJOR SUBORDINATE COMMANDS AND
DIRECTORS OF SEPARATE OFFICES**

SUBJECT: USACE Corporate Business Processes and P2 Implementation

1. The Project Management Business Process (PMBP) is the fundamental USACE business process. It is essential that we define the detailed corporate business processes that form the PMBP prior to implementing P2, the supporting automated information system.
2. I have established a team to define detailed processes to support the PMBP across the project, regional and headquarters level. Defining these processes is a significant effort that will require resources and involvement from all USACE activities and functional areas. Details on the team structure and schedule are attached. I expect your support and participation during development, and your commitment to implementing these processes throughout your region once defined.
3. The definition of our corporate business processes is only the first step of a journey. After the baseline processes are defined, we will continually seek to improve on them. We must complete definition of uniform baseline processes immediately, in order to begin implementing them and move forward with P2 development. I have therefore established a highly aggressive schedule, directing that we complete the baseline process definition by 15 Dec 00.
4. This initiative is the single most important effort underway in USACE today. Standard corporate processes will establish the framework within which Commanders and teams are empowered to accomplish their missions. I expect your full, personal support and engagement in the development and implementation of our corporate business processes and P2.
5. The project managers for P2 and the Corporate Business Process initiative are working closely together to ensure these efforts are synchronized. The USACE PM for Corporate Business Processes is Cynthia Nielsen, 202-761-8577, and the USACE PM for P2 is Nelson Cheng, 202-761-1656.

Encl


JOE N. BALLARD
Lieutenant General, USA
Commanding

CEMP-M/CECW-B

SUBJECT: USACE Corporate Business Process Initiative

CF:

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CEMP-M/CECW-B

SUBJECT: USACE Corporate Business Process Initiative

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DIRECTOR, COLD REGIONS RESEARCH AND ENGINEERING

LABORATORY

DIRECTOR, HYDROLOGIC ENGINEERING CENTER

DIRECTOR, TOPOGRAPHIC ENGINEERING CENTER

DIRECTOR, WATERWAYS EXPERIMENT STATION

DIRECTOR, MARINE DESIGN CENTER

DIRECTOR, WATER RESOURCES SUPPORT CENTER

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DEPUTY CHIEF OF STAFF FOR CORPORATE INFORMATION

DEPUTY CHIEF OF STAFF FOR HUMAN RESOURCES

ASSISTANT CHIEF OF STAFF FOR LOGISTICS

PRINCIPAL ASSISTANT RESPONSIBLE FOR CONTRACTING